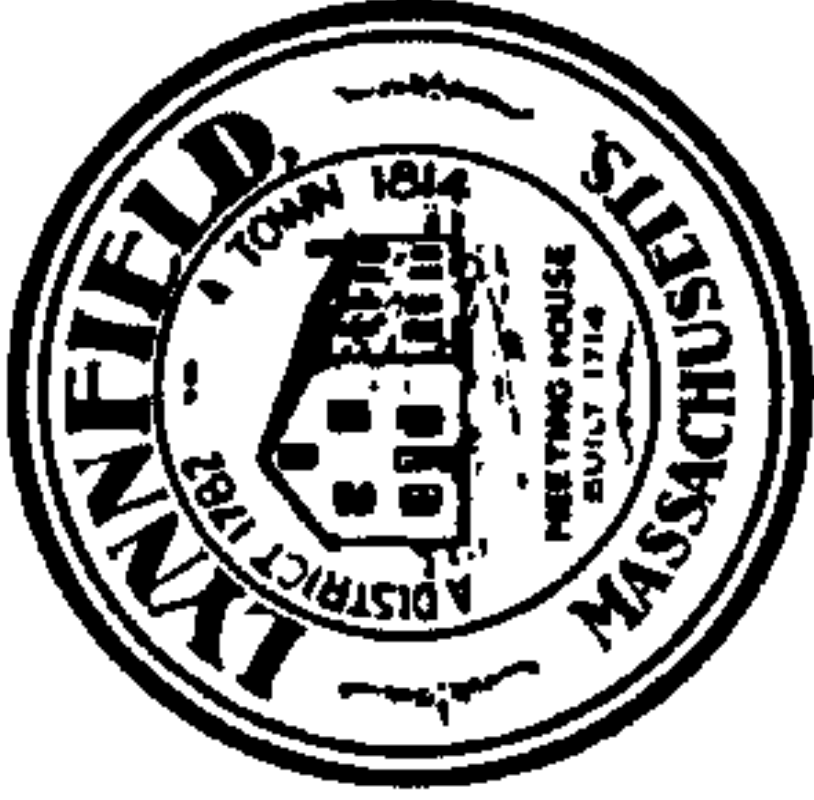


*FY 22 Operating and Capital Budgets*



*May 5, 2021 Public Hearing*

## FY 22 Projected Revenues

CATEGORY	FY19 Final	FY20 Final	FY21 Final	FY22 Preliminary	Diff	% Inc
Prior Year Levy Limit	\$ 41,188,546	\$ 42,596,102	\$ 44,273,401	\$ 45,783,643	\$ 1,510,242.02	3.41%
2 1/2 % increase	\$ 1,029,713	\$ 1,064,903	\$ 1,106,835	\$ 1,144,591	\$ 37,756.05	3.41%
New Growth	\$ 377,843.00	\$ 612,396.00	\$ 403,407.00	\$ 350,000.00	\$ (53,407.00)	-13.24%
TOTAL PROPERTY TAXES	\$ 42,596,102	\$ 44,273,401	\$ 45,783,643	\$ 47,278,234	\$ 1,494,591.07	3.26%
Override						
STATE PROVIDED FUNDS	\$ 5,540,034.00	\$ 5,661,570.00	\$ 5,655,896.00	\$ 5,746,147.00	\$ 90,251.00	1.60%
DEBT EXCLUSIONS/TAX OFFSETS	\$ 2,568,482.00	\$ 2,507,861.00	\$ 2,449,929.00	\$ 3,432,849.00	\$ 982,920.00	40.12%
PROJECTED LOCAL RECEIPTS	\$ 5,000,000.00	\$ 5,150,000.00	\$ 5,100,000.00	\$ 5,075,000.00	\$ (25,000.00)	-0.49%
COLONIAL REVENUE						
FREE CASH	\$ 1,953,731	\$ 1,092,215.00	\$ 2,201,900	\$ 1,077,431	\$ (1,124,469.00)	-51.07%
OVERLAY SURPLUS		\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ -	0.00%
BUILDING RESERVE FUND						
CEMETERY & FUNDS	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ 30,000.00	\$ -	0.00%
RESERVE FOR APPROP (SEPTIC)	\$ 32,670.00	\$ 22,589.00	\$ 22,604.00	\$ 22,619.00	\$ 15.00	0.07%
RESERVE FOR APPROP (CABLE)	\$ 138,554.00	\$ 164,183.00	\$ 207,429.00	\$ 255,989.00	\$ 48,560.00	23.41%
AMERICAN LEGION FUND	\$ 990.00	\$ -	\$ 8.00	\$ (8.00)	\$ (8.00)	-100.00%
BORROWING			\$ 0			
GOLF ENTERPRISE		\$ 40,000.00	\$ 45,000.00	\$ 88,000.00	\$ 43,000.00	95.56%
CAPITAL FACILITIES FUND					\$ -	#DIV/0!
STABILIZATION FUND					\$ -	#DIV/0!
<b>TOTAL REVENUE</b>	<b>\$ 57,860,563</b>	<b>\$ 59,001,819</b>	<b>\$ 61,556,409</b>	<b>\$ 63,066,269</b>	<b>\$ 1,509,860.07</b>	<b>2.45%</b>

<b>FY 22 Preliminary Appropriation Targets</b>		<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22 Preliminary</b>	<b>Diff</b>	<b>% Inc</b>
GENERAL GOVERNMENT	\$	2,781,607.50	\$ 2,951,803.26	\$ 2,974,998.43	\$ 2,953,401.00	-\$ 21,597.43	-0.73%
PUBLIC SAFETY	\$	4,944,801.00	\$ 5,335,537.27	\$ 5,508,109.00	\$ 5,407,773.00	-\$ 100,336.00	-1.82%
PUBLIC WORKS	\$	7,130,640.00	\$ 7,264,374.27	\$ 7,371,377.00	\$ 7,507,541.00	\$ 136,164.00	1.85%
HUMAN SERVICES	\$	528,582.00	\$ 574,990.00	\$ 543,579.00	\$ 553,398.00	\$ 9,819.00	1.81%
CULTURE & RECREATION	\$	964,259.00	\$ 997,024.15	\$ 1,036,701.00	\$ 1,046,927.00	\$ 10,226.00	0.99%
EDUCATION	\$	28,033,211.40	\$ 29,309,343.00	\$ 30,283,474.35	\$ 31,494,677.35	\$ 1,211,203.00	4.00%
DEBT & INTEREST	\$	3,391,097.00	\$ 3,244,009.00	\$ 3,189,291.00	\$ 4,111,514.00	\$ 922,223.00	28.92%
EMPLOYEE BENEFITS	\$	7,034,164.80	\$ 7,029,520.00	\$ 7,421,069.22	\$ 7,768,373.00	\$ 347,303.78	4.68%
Other Expenditure Total	\$	2,544,802.00	\$ 1,604,518.00	\$ 2,779,155.00	\$ 1,741,137.00	-\$ 1,038,018.00	-37.35%
CHERRY SHEET CHARGES	\$	450,393.00	\$ 486,928.00	\$ 495,782.00	\$ 477,668.00	-\$ 18,114.00	-3.65%
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>57,803,557.70</b>	<b>\$ 58,798,046.95</b>	<b>\$ 61,603,536.00</b>	<b>\$ 63,062,409.35</b>	<b>\$ 1,458,873.35</b>	<b>2.37%</b>
<b>TOTAL REVENUE</b>	<b>\$</b>	<b>57,860,563.41</b>	<b>\$ 59,001,818.97</b>	<b>\$ 61,556,409.00</b>	<b>\$ 63,066,269.07</b>	<b>\$ 1,509,860.07</b>	<b>2.45%</b>
<b>TOTAL EXPENDITURES</b>	<b>\$</b>	<b>57,803,557.70</b>	<b>\$ 58,798,046.95</b>	<b>\$ 61,603,536.00</b>	<b>\$ 63,062,409.35</b>	<b>\$ 1,458,873.35</b>	<b>2.37%</b>
<b>SURPLUS / (DEFICIT)</b>	<b>\$</b>	<b>57,006</b>	<b>\$ 203,772</b>	<b>-\$ 47,127</b>	<b>\$ 3,860</b>	<b>\$ 50,987</b>	

### ***FY 22 Other Expenditures Target***

	<b>FY19</b>	<b>FY20</b>	<b>FY21</b>	<b>FY22</b>
Allow for abate/exemptions	\$200,000	\$180,000	\$200,000	\$200,000
Deficit Accounts	\$275,000	\$275,000	\$275,000	\$275,000
Building Reserve Fund Payment				
Capital Budget	\$1,753,731	\$982,215	\$1,936,900	\$1,045,431
Special Articles			\$200,000	\$0
Transfer to Capital Maintenance Fund	\$100,000	\$0	\$0	\$50,000
Appropriation to Stabilization Fund	\$200,000	\$150,000	\$150,000	\$150,000
Offset for Direct Expenditures	\$16,071	\$17,303	\$17,255	\$20,706
<b>Other Expenditures Total</b>	<b>\$2,544,802</b>	<b>\$1,604,518</b>	<b>\$2,779,155</b>	<b>\$1,741,137</b>

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 21		FY 22		FY 22 Recommendation	Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	FY20 Final Revised	FY21 Adopted Budget	FY21 MUNIS Revised	FY 22 Department Request	FY 22				
<b>GENERAL GOVERNMENT</b>											
<i>Selectmen</i>											
1	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ 2,250.00	\$ -	0.0%	
2	\$ 175,275.00	\$ 177,300.00	\$ 187,901.00	\$ 179,901.00	\$ 179,901.00	\$ 182,542.00	\$ 182,542.00	\$ 182,542.00	\$ 2,641.00	1.5%	
3	\$ 87,939.00	\$ 95,439.00	\$ 97,939.00	\$ 97,383.00	\$ 97,383.00	\$ 98,883.00	\$ 98,883.00	\$ 98,883.00	\$ 1,500.00	1.5%	
4	\$ 106,000.00	\$ 91,050.00	\$ 171,050.00	\$ 91,050.00	\$ 91,050.00	\$ 94,240.00	\$ 94,240.00	\$ 94,240.00	\$ 3,190.00	3.5%	
5	\$ 501.00	\$ 200,000.00	\$ 47,209.03	\$ 100,000.00	\$ 100,000.00	\$ 60,000.00	\$ 60,000.00	\$ 60,000.00	\$ (40,000.00)	-40.0%	
6										#DIV/0!	
7	\$ 660,216.00	\$ 745,726.00	\$ 640,726.00	\$ 701,470.43	\$ 701,470.43	\$ 701,471.00	\$ 701,471.00	\$ 701,471.00	\$ 0.57	0.0%	
8	\$ 21,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,500.00	\$ 24,500.00	\$ 24,500.00	\$ 24,500.00	\$ 24,500.00	\$ -	0.0%	
	\$ 1,053,181.00	\$ 1,335,765.00	\$ 1,171,075.03	\$ 1,196,554.43	\$ 1,196,554.43	\$ 1,163,811.00	\$ 1,163,811.00	\$ 1,163,811.00	\$ (32,668.43)	-2.7%	
<i>Cable</i>											
9	\$ 89,131.00	\$ 112,588.00	\$ 112,588.00	\$ 114,419.00	\$ 114,419.00	\$ 116,050.00	\$ 116,050.00	\$ 116,050.00	\$ 1,631.00	1.4%	
10	\$ 34,423.00	\$ 33,595.00	\$ 33,595.00	\$ 35,010.00	\$ 35,010.00	\$ 39,939.00	\$ 39,939.00	\$ 39,939.00	\$ 4,929.00	14.1%	
11	\$ 15,000.00	\$ 18,000.00	\$ 18,000.00	\$ 18,000.00	\$ 18,000.00	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00	\$ 2,000.00	11.1%	
	\$ 138,554.00	\$ 164,183.00	\$ 164,183.00	\$ 167,429.00	\$ 167,429.00	\$ 175,989.00	\$ 175,989.00	\$ 175,989.00	\$ 8,560.00	5.1%	
<i>Town Accountant</i>											
12	\$ 124,675.00	\$ 118,675.00	\$ 132,414.61	\$ 128,058.00	\$ 128,058.00	\$ 130,019.00	\$ 130,019.00	\$ 130,019.00	\$ 1,961.00	1.5%	
13	\$ 61,489.00	\$ 61,932.00	\$ 63,107.00	\$ 63,758.00	\$ 63,758.00	\$ 64,803.00	\$ 64,803.00	\$ 64,803.00	\$ 1,045.00	1.6%	
14	\$ 5,255.00	\$ 5,255.00	\$ 5,255.00	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00	\$ 5,300.00	\$ -	0.0%	
	\$ 191,419.00	\$ 185,862.00	\$ 200,776.61	\$ 197,116.00	\$ 197,116.00	\$ 200,122.00	\$ 200,122.00	\$ 200,122.00	\$ 3,006.00	1.5%	
<i>Town Counsel</i>											
15	\$ 75,000.00	\$ 75,000.00	\$ 125,000.00	\$ 75,000.00	\$ 75,000.00	\$ 90,000.00	\$ 90,000.00	\$ 90,000.00	\$ 15,000.00	20.0%	
16	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ 3,500.00	\$ -	0.0%	
	\$ 78,000.00	\$ 78,000.00	\$ 128,000.00	\$ 78,500.00	\$ 78,500.00	\$ 93,500.00	\$ 93,500.00	\$ 93,500.00	\$ 15,000.00	19.1%	
<i>Div. Finance &amp; Admin.</i>											
<i>Operations Support</i>											
17	\$ 75,047.00	\$ 75,122.00	\$ 75,422.00	\$ 76,172.00	\$ 76,172.00	\$ 77,257.00	\$ 77,257.00	\$ 77,182.00	\$ 1,010.00	1.3%	
18	\$ 47,400.00	\$ 47,400.00	\$ 47,400.00	\$ 48,400.00	\$ 48,400.00	\$ 48,400.00	\$ 48,400.00	\$ 48,400.00	\$ -	0.0%	
<i>Information Systems</i>											
19	\$ 249,214.00	\$ 251,969.00	\$ 251,969.00	\$ 251,969.00	\$ 251,969.00	\$ 269,002.00	\$ 269,002.00	\$ 273,020.00	\$ 11,051.00	4.2%	
20	\$ 249,214.00	\$ 251,969.00	\$ 251,969.00	\$ 251,969.00	\$ 251,969.00	\$ 269,002.00	\$ 269,002.00	\$ 273,020.00	\$ 11,051.00	4.2%	
<i>Tax Collector</i>											
21	\$ 20,450.00	\$ 21,050.00	\$ 21,050.00	\$ 21,050.00	\$ 21,050.00	\$ 21,050.00	\$ 21,050.00	\$ 21,050.00	\$ -	0.0%	

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 20 Final Revised	FY 21 Adopted Budget	FY 21 MUNIS Revised	FY 22 Department Request	FY 22 Recommendation	Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	Original Budget	Final Revised							
22	\$ 1,048.00	\$ 9,000.00	\$ 9,000.00	\$ 1,962.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ 9,000.00	\$ -	0.0%
23	\$ 193,926.00	\$ 192,545.00	\$ 192,545.00	\$ 237,304.90	\$ 209,695.00	\$ 209,695.00	\$ 214,639.00	\$ 214,639.00	\$ 4,944.00	\$ -	2.4%
24	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ 28,740.00	\$ -	\$ -	0.0%
25	\$ 133,314.00	\$ 133,622.00	\$ 133,622.00	\$ 136,989.56	\$ 137,930.00	\$ 137,930.00	\$ 139,074.00	\$ 139,074.00	\$ 1,144.00	\$ -	0.8%
26	\$ 42,865.00	\$ 41,062.00	\$ 41,062.00	\$ 41,062.00	\$ 50,265.00	\$ 80,265.00	\$ 80,265.00	\$ 38,265.00	\$ (42,000.00)	\$ (42,000.00)	-52.3%
	\$ 792,004.00	\$ 800,510.00	\$ 800,510.00	\$ 844,404.23	\$ 845,721.00	\$ 875,721.00	\$ 847,927.00	\$ 854,370.00	\$ (21,351.00)	\$ (21,351.00)	-2.4%
<b>Board of Assessors</b>											
27	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00	\$ 11,500.00	\$ 11,550.00	\$ 50.00	\$ 50.00	0.4%
28	\$ 139,343.00	\$ 140,905.00	\$ 140,905.00	\$ 141,205.00	\$ 154,338.00	\$ 154,338.00	\$ 154,589.35	\$ 154,590.00	\$ 252.00	\$ 252.00	0.2%
29	\$ 41,435.00	\$ 43,935.00	\$ 43,935.00	\$ 43,935.00	\$ 45,935.00	\$ 45,935.00	\$ 46,035.00	\$ 46,035.00	\$ 100.00	\$ 100.00	0.2%
30	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ 8,200.00	\$ -	\$ -	0.0%
31	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ 11,970.00	\$ -	\$ -	0.0%
	\$ 212,448.00	\$ 216,510.00	\$ 216,510.00	\$ 216,810.00	\$ 231,943.00	\$ 231,943.00	\$ 232,344.35	\$ 232,345.00	\$ 402.00	\$ 402.00	0.2%
<b>Land Use (Planning &amp; Conservation)</b>											
32	\$ -	\$ 81,600.00	\$ 81,600.00	\$ 82,644.39	\$ 82,824.00	\$ 82,824.00	\$ 84,066.00	\$ 84,066.00	\$ 1,243.00	\$ 1,243.00	1.5%
33	\$ 4,786.00	\$ 70,326.00	\$ 70,326.00	\$ 71,381.00	\$ 72,382.00	\$ 72,382.00	\$ 75,493.00	\$ 76,093.00	\$ 3,711.00	\$ 3,711.00	5.1%
34	\$ -	\$ 10,704.00	\$ 10,704.00	\$ 10,704.00	\$ 10,704.00	\$ 10,704.00	\$ 10,704.00	\$ 10,704.00	\$ -	\$ -	0.0%
	\$ -	\$ 162,630.00	\$ 162,630.00	\$ 164,729.39	\$ 165,910.00	\$ 165,910.00	\$ 170,263.00	\$ 170,864.00	\$ 4,954.00	\$ 4,954.00	3.0%
<b>Planning Board</b>											
35	\$ 52,000.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
36	\$ 4,786.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
	\$ 56,786.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
<b>Board of Appeals</b>											
37	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 3,241.00	\$ 3,241.00	\$ 500.00	\$ 500.00	18.2%
	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 2,741.00	\$ 3,241.00	\$ 3,241.00	\$ 500.00	\$ 500.00	18.2%
<b>Conservation Commission</b>											
38	\$ 99,303.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
39	\$ 3,698.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!
40	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ -	\$ -	0.0%
41	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ 1,545.00	\$ -	\$ -	0.0%
	\$ 106,091.00	\$ 3,090.00	\$ 3,090.00	\$ 3,090.00	\$ 3,090.00	\$ 3,090.00	\$ 3,090.00	\$ 3,090.00	\$ -	\$ -	0.0%
<b>Personnel Board</b>											
42	\$ 2,874.00	\$ 2,874.00	\$ 2,874.00	\$ 1,874.00	\$ 1,874.00	\$ 1,874.00	\$ 1,874.00	\$ 1,874.00	\$ -	\$ -	0.0%

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 20		FY 21		FY 22		FY 22 Recommendation	Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	Final Revised	Adopted Budget	MUNIS Revised	Department Request	FY 21	FY 22					
43	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ 2,870.00	\$ -	0.0%	
44	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ 330.00	\$ -	0.0%	
	\$ 6,074.00	\$ 6,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ 5,074.00	\$ -	0.0%	
<i>Finance Committee</i>													
45	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ -	0.0%	
46	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ 420.00	\$ -	0.0%	
47	\$ 2,500.00	\$ 1,800.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ -	0.0%	
48	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ 45,000.00	\$ -	0.0%	
	\$ 50,920.00	\$ 50,220.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ 50,920.00	\$ -	0.0%	
	\$ 2,688,218.00	\$ 3,005,585.00	\$ 2,951,803.26	\$ 2,944,998.43	\$ 2,974,998.43	\$ 2,946,281.35	\$ 2,953,401.00	\$ (21,597.43)					
<b>TOTAL GEN. GOVERNMENT</b>													
Public Safety													
<i>Police</i>													
49	\$ 196,526.00	\$ 199,627.00	\$ 202,454.00	\$ 204,901.00	\$ 304,901.00	\$ 204,901.00	\$ 204,901.00	\$ 204,901.00	\$ 204,901.00	\$ 204,901.00	\$ (100,000.00)	-32.8%	
50	\$ 2,268,194.00	\$ 2,272,015.00	\$ 2,316,515.00	\$ 2,355,963.00	\$ 2,355,963.00	\$ 2,405,051.00	\$ 2,405,051.00	\$ 2,405,051.00	\$ 2,405,051.00	\$ 2,405,051.00	\$ 49,088.00	2.1%	
51	\$ 568,985.00	\$ 401,865.00	\$ 451,865.00	\$ 401,865.00	\$ 501,865.00	\$ 407,892.00	\$ 407,892.00	\$ 407,892.00	\$ 407,892.00	\$ 407,892.00	\$ (93,973.00)	-18.7%	
52	\$ 131,154.00	\$ 133,633.00	\$ 133,633.00	\$ 135,637.00	\$ 135,637.00	\$ 137,562.00	\$ 137,562.00	\$ 137,562.00	\$ 137,562.00	\$ 137,562.00	\$ 1,925.00	1.4%	
53	\$ 215,000.00	\$ 223,925.00	\$ 223,925.00	\$ 230,525.00	\$ 230,525.00	\$ 230,525.00	\$ 230,525.00	\$ 230,525.00	\$ 230,525.00	\$ 230,525.00	\$ -	0.0%	
	\$ 3,379,859.00	\$ 3,231,065.00	\$ 3,328,392.00	\$ 3,328,891.00	\$ 3,528,891.00	\$ 3,385,931.00	\$ 3,385,931.00	\$ 3,385,931.00	\$ 3,385,931.00	\$ 3,385,931.00	\$ (142,960.00)	-4.1%	
<i>Fire</i>													
54	\$ 151,597.00	\$ 135,000.00	\$ 141,050.27	\$ 137,025.00	\$ 137,025.00	\$ 139,080.00	\$ 139,080.00	\$ 139,080.00	\$ 139,080.00	\$ 139,080.00	\$ 6,115.00	4.5%	
55	\$ 869,799.00	\$ 871,821.00	\$ 871,821.00	\$ 901,365.00	\$ 901,365.00	\$ 914,220.00	\$ 914,220.00	\$ 914,220.00	\$ 914,220.00	\$ 914,220.00	\$ 12,855.00	1.4%	
56	\$ 474,710.00	\$ 484,389.00	\$ 484,389.00	\$ 495,839.00	\$ 495,839.00	\$ 503,777.00	\$ 503,777.00	\$ 503,777.00	\$ 503,777.00	\$ 503,777.00	\$ 14,938.00	3.0%	
57	\$ 14,641.00	\$ 14,934.00	\$ 14,934.00	\$ 15,233.00	\$ 15,233.00	\$ 15,462.00	\$ 15,462.00	\$ 15,462.00	\$ 15,462.00	\$ 15,462.00	\$ 229.00	1.5%	
58	\$ 115,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ 116,869.00	\$ -	0.0%	
59	\$ 8,918.00	\$ 13,882.00	\$ 13,882.00	\$ 14,002.00	\$ 14,002.00	\$ 14,002.00	\$ 14,002.00	\$ 14,002.00	\$ 14,002.00	\$ 14,002.00	\$ -	0.0%	
	\$ 1,635,534.00	\$ 1,636,895.00	\$ 1,642,945.27	\$ 1,680,333.00	\$ 1,680,333.00	\$ 1,702,910.00	\$ 1,702,910.00	\$ 1,702,910.00	\$ 1,702,910.00	\$ 1,702,910.00	\$ 34,137.00	2.0%	
<i>Div of Zoning &amp; Inspection</i>													
60	\$ 78,942.00	\$ 79,663.00	\$ 80,586.00	\$ 216,009.00	\$ 216,009.00	\$ 219,026.00	\$ 219,026.00	\$ 219,026.00	\$ 219,026.00	\$ 219,026.00	\$ 3,067.00	1.4%	
61	\$ 182,695.00	\$ 165,195.00	\$ 238,576.00	\$ 34,424.00	\$ 34,424.00	\$ 34,424.00	\$ 34,424.00	\$ 34,424.00	\$ 34,424.00	\$ 34,424.00	\$ -	0.0%	
62	\$ 12,411.00	\$ 13,131.00	\$ 13,131.00	\$ 13,131.00	\$ 16,131.00	\$ 16,131.00	\$ 16,131.00	\$ 16,131.00	\$ 16,131.00	\$ 16,131.00	\$ -	0.0%	
	\$ 274,048.00	\$ 257,989.00	\$ 332,293.00	\$ 263,564.00	\$ 266,564.00	\$ 269,581.00	\$ 269,581.00	\$ 269,581.00	\$ 269,581.00	\$ 269,581.00	\$ 3,067.00	1.2%	
<i>Civil Defense</i>													
63	\$ 1,250.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 2,500.00	\$ 5,000.00	200.0%	
64	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ 1.00	\$ -	0.0%	

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 20		FY 21		FY 21		FY 22		FY 22		% Increase
	Final Revised	Original Budget	Final Revised	Adopted Budget	MUNIS Revised	Department Request	FY 21	FY 22	Department Request	FY 22	Recommendation	Variance FY21vs FY22	% Increase		
	\$ 1,251.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 2,501.00	\$ 7,501.00	\$ 5,000.00	199.9%		
<b>Dog Officer</b>															
65	\$ 27,011.00	\$ 27,552.00	\$ 27,552.00	\$ 27,966.00	\$ 27,966.00	\$ 28,385.49	\$ 28,385.49	\$ 28,385.49	\$ 28,385.49	\$ 28,385.49	\$ 28,386.00	\$ 420.00	1.5%		
66	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ 1,854.00	\$ -	0.0%		
	\$ 28,865.00	\$ 29,406.00	\$ 29,406.00	\$ 29,820.00	\$ 29,820.00	\$ 30,239.49	\$ 30,239.49	\$ 30,239.49	\$ 30,239.49	\$ 30,240.00	\$ 420.00	\$ 420.00	1.4%		
	\$ 5,319,557.00	\$ 5,157,856.00	\$ 5,335,537.27	\$ 5,305,109.00	\$ 5,508,109.00	\$ 5,391,162.49	\$ 5,391,162.49	\$ 5,391,162.49	\$ 5,391,162.49	\$ 5,407,773.00	\$ (100,336.00)	\$ (100,336.00)	-1.8%		
<b>Public Works</b>															
<b>Administration</b>															
67	\$ 131,329.00	\$ 134,985.00	\$ 138,985.00	\$ 135,964.00	\$ 135,964.00	\$ 138,003.00	\$ 138,003.00	\$ 138,003.00	\$ 138,003.00	\$ 138,003.00	\$ 2,039.00	\$ 2,039.00	1.5%		
68	\$ 507,624.00	\$ 526,034.00	\$ 538,055.27	\$ 546,662.00	\$ 546,662.00	\$ 555,134.00	\$ 555,134.00	\$ 555,134.00	\$ 555,134.00	\$ 555,134.00	\$ 8,472.00	\$ 8,472.00	1.5%		
69	\$ 127,531.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ 134,000.00	\$ -	\$ -	0.0%		
70	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ 9,500.00	\$ -	\$ -	0.0%		
	\$ 775,984.00	\$ 804,519.00	\$ 820,540.27	\$ 826,126.00	\$ 826,126.00	\$ 836,637.00	\$ 836,637.00	\$ 836,637.00	\$ 836,637.00	\$ 836,637.00	\$ 10,511.00	\$ 10,511.00	1.3%		
<b>Highway</b>															
71	\$ 865,515.00	\$ 888,734.00	\$ 900,039.00	\$ 911,731.00	\$ 911,731.00	\$ 930,969.00	\$ 930,969.00	\$ 930,969.00	\$ 930,969.00	\$ 930,969.00	\$ 19,238.00	\$ 19,238.00	2.1%		
72	\$ 558,620.00	\$ 561,992.00	\$ 561,992.00	\$ 564,550.00	\$ 564,550.00	\$ 564,550.00	\$ 564,550.00	\$ 564,550.00	\$ 564,550.00	\$ 564,550.00	\$ -	\$ -	0.0%		
	\$ 1,424,135.00	\$ 1,450,726.00	\$ 1,462,031.00	\$ 1,476,281.00	\$ 1,476,281.00	\$ 1,495,519.00	\$ 1,495,519.00	\$ 1,495,519.00	\$ 1,495,519.00	\$ 1,495,519.00	\$ 19,238.00	\$ 19,238.00	1.3%		
<b>Sidewalk Construction &amp; Maint.</b>															
73	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	0.0%		
	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	0.0%		
<b>Snow &amp; Ice Removal</b>															
74	\$ 126,649.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	\$ -	0.0%		
	\$ 126,649.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ 120,000.00	\$ -	\$ -	0.0%		
<b>Street Lighting</b>															
75	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ -	\$ -	0.0%		
	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ 180,000.00	\$ -	\$ -	0.0%		
<b>Rubbish Collection</b>															



# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 20 Final Revised	FY 21 Adopted Budget	FY 21 MUNIS Revised	FY 22 Department Request	FY 22 Recommendation	Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	Final Revised	Adopted Budget							
76	\$ 809,384.00	\$ 842,095.00	\$ 842,095.00	\$ 857,000.00	\$ 857,000.00	\$ 857,000.00	\$ 945,000.00	\$ 945,000.00	\$ 88,000.00	10.3%	
<b>Sub-Total Rubbish Collection</b>											
<b>School Maintenance &amp; Buses</b>											
77	\$ 1,122,983.00	\$ 1,093,418.00	\$ 1,111,943.00	\$ 1,158,403.00	\$ 1,158,403.00	\$ 1,172,807.00	\$ 1,172,807.00	\$ 1,172,807.00	\$ 14,404.00	1.2%	
78	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ 724,000.00	\$ -	0.0%	
79	\$ 1,336,300.00	\$ 1,357,870.00	\$ 1,357,870.00	\$ 1,381,200.00	\$ 1,381,200.00	\$ 1,381,200.00	\$ 1,381,200.00	\$ 1,381,200.00	\$ -	0.0%	
<b>Sub-Total School Maint. &amp; Buses</b>											
<b>Town Building Maintenance</b>											
80	\$ 249,886.00	\$ 245,742.00	\$ 249,395.00	\$ 251,867.00	\$ 251,867.00	\$ 255,878.00	\$ 255,878.00	\$ 255,878.00	\$ 4,011.00	1.6%	
81	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ 371,500.00	\$ -	0.0%	
<b>Town Building Maintenance</b>											
<b>Cemetery, Parks &amp; Tree</b>											
<b>Total Public Works</b>											
<b>Human Services</b>											
<b>Board of Health</b>											
82	\$ 91,335.00	\$ 92,068.00	\$ 93,068.00	\$ 93,393.00	\$ 93,393.00	\$ 94,581.00	\$ 94,581.00	\$ 94,740.00	\$ 1,347.00	1.4%	
83	\$ 40,304.00	\$ 46,304.00	\$ 44,304.00	\$ 44,304.00	\$ 44,304.00	\$ 44,304.00	\$ 44,304.00	\$ 44,304.00	\$ -	0.0%	
<b>Sub-Total Board of Health</b>											
<b>Council on Aging</b>											
84	\$ 334,180.00	\$ 336,257.00	\$ 338,257.00	\$ 337,482.00	\$ 337,482.00	\$ 345,712.00	\$ 345,712.00	\$ 345,712.00	\$ 8,230.00	2.4%	
85	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ 26,949.00	\$ -	0.0%	
<b>Sub-Total Council on Aging</b>											
<b>Veteran's Services</b>											
86	\$ 15,600.00	\$ 15,912.00	\$ 15,912.00	\$ 16,151.00	\$ 16,151.00	\$ 16,393.00	\$ 16,393.00	\$ 16,393.00	\$ 242.00	1.5%	
87	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ 1,300.00	\$ -	0.0%	
88	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ 24,000.00	\$ -	0.0%	
<b>Sub-Total Veteran's Services</b>											

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 21		FY 21		FY 22		Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	Final Revised	Adopted Budget	MUNIS Revised	Department Request	FY 22 Recommendation	FY 22 Recommendation				
<b>Prevention Services</b>												
89		\$ 25,000.00	\$ 25,000.00	\$ -	\$ -	\$ -					\$ -	#DIV/0!
90		\$ 6,200.00	\$ 6,200.00	\$ -	\$ -	\$ -					\$ -	#DIV/0!
	Sub-Total Prevention Services	\$ -	\$ 31,200.00	\$ 31,200.00							\$ -	#DIV/0!
	Total Human Services	\$ 533,668.00	\$ 573,990.00	\$ 574,990.00	\$ 543,579.00	\$ 543,579.00	\$ 553,239.00	\$ 553,398.00	\$ 9,819.00			1.8%
<b>Culture &amp; Recreation</b>												
<b>Library</b>												
91	Director's Salary	\$ 82,089.00	\$ 94,085.00	\$ 95,085.00	\$ 93,853.00	\$ 93,853.00	\$ 95,625.00	\$ 95,625.00	\$ 1,772.00		\$ 1,772.00	1.9%
92	Other Salaries	\$ 519,400.00	\$ 542,575.00	\$ 541,564.14	\$ 583,269.00	\$ 583,269.00	\$ 591,175.00	\$ 591,175.00	\$ 7,906.00		\$ 7,906.00	1.4%
93	Expenses	\$ 265,663.00	\$ 251,279.00	\$ 260,435.86	\$ 259,597.00	\$ 259,597.00	\$ 259,047.00	\$ 259,047.00	\$ (550.00)		\$ (550.00)	-0.2%
	Sub-Total Library	\$ 867,152.00	\$ 887,939.00	\$ 897,085.00	\$ 936,719.00	\$ 936,719.00	\$ 938,603.00	\$ 945,847.00	\$ 9,128.00		\$ 9,128.00	1.0%
<b>Recreation Commission</b>												
94	Salaries	\$ 71,725.00	\$ 72,140.00	\$ 73,729.15	\$ 73,772.00	\$ 73,772.00	\$ 74,870.00	\$ 74,870.00	\$ 1,098.00		\$ 1,098.00	1.5%
95	Expenses	\$ 10,988.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ 3,300.00	\$ -		\$ -	0.0%
	Sub-Total Recreation Commission	\$ 82,713.00	\$ 75,440.00	\$ 77,029.15	\$ 77,072.00	\$ 77,072.00	\$ 78,170.00	\$ 78,170.00	\$ 1,098.00		\$ 1,098.00	1.4%
<b>Historical Commission</b>												
96	Expenses	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ -		\$ -	0.0%
	Sub-Total Historical Commission	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ 15,910.00	\$ -		\$ -	0.0%
<b>Memorial Day Observance</b>												
97	Expenses	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ -		\$ -	0.0%
	Sub-Total Memorial Day Observ.	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00	\$ -		\$ -	0.0%
	Total Culture and Recreation	\$ 972,775.00	\$ 986,289.00	\$ 997,024.15	\$ 1,036,701.00	\$ 1,036,701.00	\$ 1,039,683.00	\$ 1,046,927.00	\$ 10,226.00		\$ 10,226.00	1.0%
<b>Education</b>												
98	Net Salaries and Expenses	\$ 24,880,140.00	\$ 26,182,916.00	\$ 25,875,345.00	\$ 26,651,605.35	\$ 26,651,605.35	\$ 28,494,647.00	\$ 27,551,605.35	\$ 900,000.00		\$ 900,000.00	3.4%
99	School Health Insurance	\$ 2,776,712.40	\$ 2,890,548.00	\$ 2,933,548.00	\$ 3,006,169.92	\$ 3,006,170.00	\$ 3,156,478.50	\$ 3,156,479.00	\$ 150,309.00		\$ 150,309.00	5.0%
100	N.S. Technical High School	\$ 368,195.00	\$ 480,000.00	\$ 500,450.00	\$ 625,699.00	\$ 625,699.00	\$ 777,906.00	\$ 786,593.00	\$ 160,894.00		\$ 160,894.00	25.7%
	Total Education	\$ 28,025,047.40	\$ 29,553,464.00	\$ 29,309,343.00	\$ 30,283,474.27	\$ 30,283,474.35	\$ 32,429,031.50	\$ 31,494,677.35	\$ 1,211,203.00		\$ 1,211,203.00	4.0%
<b>Debt &amp; Interest</b>												

# FY 2022 Operating Budget

New Line No.	FY 19		FY 20		FY 21		FY 22		FY 22 Recommendation	Variance FY21 vs FY22	% Increase
	Final Revised	Original Budget	Final Revised	Adopted Budget	MUNIS Revised	Department Request	Department Request				
101	\$ 34,374.00	\$ 10,000.00	\$ 28,433.00	\$ 28,433.00	\$ 3,854.00	\$ 4,000.00	\$ 4,000.00	\$ 4,000.00	\$ 146.00	\$ 3.8%	
102	\$ 585,000.00	\$ 524,000.00	\$ 524,000.00	\$ 614,125.00	\$ 597,100.00	\$ 501,000.00	\$ 501,000.00	\$ 501,000.00	\$ (96,100.00)	\$ -16.1%	
104	\$ 170,571.00	\$ 161,126.00	\$ 161,126.00	\$ 152,948.00	\$ 158,819.00	\$ 151,046.00	\$ 151,046.00	\$ 151,046.00	\$ (7,773.00)	\$ -4.9%	
105	\$ 2,069,000.00	\$ 2,085,000.00	\$ 2,085,000.00	\$ 2,105,000.00	\$ 2,101,900.00	\$ 2,744,000.00	\$ 2,744,000.00	\$ 2,744,000.00	\$ 642,100.00	\$ 30.5%	
106	\$ 499,482.00	\$ 422,861.00	\$ 422,861.00	\$ 344,929.00	\$ 305,014.00	\$ 688,849.00	\$ 688,849.00	\$ 688,849.00	\$ 383,835.00	\$ 125.8%	
107	\$ 32,670.00	\$ 22,589.00	\$ 22,589.00	\$ 22,604.00	\$ 22,604.00	\$ 22,619.00	\$ 22,619.00	\$ 22,619.00	\$ 15.00	\$ 0.1%	
<b>Total Debt &amp; Interest</b>	\$ 3,391,097.00	\$ 3,225,576.00	\$ 3,244,009.00	\$ 3,268,039.00	\$ 3,189,291.00	\$ 4,111,514.00	\$ 4,111,514.00	\$ 4,111,514.00	\$ 922,223.00	\$ 28.9%	
<b>Employee Benefits</b>											
108	\$ 2,864,069.00	\$ 2,979,228.00	\$ 2,945,872.00	\$ 2,988,778.00	\$ 2,988,778.00	\$ 3,149,644.00	\$ 3,149,644.00	\$ 3,149,644.00	\$ 160,866.00	\$ 5.4%	
109	\$ 3,125,452.00	\$ 3,374,287.00	\$ 3,179,018.00	\$ 3,526,744.22	\$ 3,526,744.22	\$ 3,703,081.43	\$ 3,703,081.43	\$ 3,703,081.43	\$ 176,437.78	\$ 5.0%	
110	\$ 485,000.00	\$ 490,000.00	\$ 490,000.00	\$ 500,000.00	\$ 500,000.00	\$ 510,000.00	\$ 510,000.00	\$ 510,000.00	\$ 10,000.00	\$ 2.0%	
111	\$ 237,584.00	\$ 229,083.00	\$ 229,083.00	\$ 270,000.00	\$ 270,000.00	\$ 270,000.00	\$ 270,000.00	\$ 270,000.00	\$ -	\$ 0.0%	
112	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ 5,047.00	\$ -	\$ 0.0%	
113	\$ 26,600.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00	\$ 30,500.00	\$ -	\$ 0.0%	
114	\$ 200,000.00	\$ 150,000.00	\$ 150,000.00	\$ 200,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ -	\$ 0.0%	
<b>Total Employee Benefits</b>	\$ 6,943,752.00	\$ 7,258,145.00	\$ 7,029,520.00	\$ 7,521,069.22	\$ 7,421,069.22	\$ 7,768,272.43	\$ 7,768,272.43	\$ 7,768,272.43	\$ 347,303.78	\$ 4.7%	
<b>TOTAL OPERATING BUDGET</b>	\$ 55,019,935.40	\$ 56,975,775.00	\$ 56,706,600.95	\$ 58,274,346.92	\$ 58,328,599.00	\$ 61,746,724.77	\$ 60,843,604.35	\$ 60,843,604.35	\$ 2,515,005.35	\$ 4.3%	
State Assessments	\$ 450,393.00	\$ 478,859.00	\$ 486,928.00	\$ 486,928.00	\$ 495,782.00	\$ 474,074.00	\$ 477,668.00	\$ 477,668.00	\$ (18,114.00)	\$ -3.7%	
<b>Total General Fund Budget</b>	\$ 55,470,328.40	\$ 57,454,634.00	\$ 57,193,528.95	\$ 58,761,274.92	\$ 58,824,381.00	\$ 62,220,798.77	\$ 61,321,272.35	\$ 61,321,272.35	\$ 2,496,891.35	\$ 4.2%	

# FY2022 CAPITAL BUDGET

<u>DEPARTMENT</u>	<u>REQUEST</u>	<u>TOTAL</u>	<u>RECOMMEND</u>	<u>TOTAL</u>
<b>Zoning/IT</b>				
Building permit Software-online payments	\$7,000	\$7,000	\$7,000	\$7,000
<b>TOTAL</b>				
<b>CABLE</b>				
Apple Computer Upgrades	\$15,000		\$15,000	
Upgrade production Gear	\$65,000		\$65,000	
<b>TOTAL</b>		\$80,000		\$65,000
<b>Land Use-Conservation Commission</b>				
Pillings Pond Water Quality Improvement	\$25,000	\$25,000	\$25,000	\$25,000
<b>TOTAL</b>		\$25,000		\$25,000
<b>LIBRARY</b>				
Self-checkout software and hardware (1) Gift???	\$4,894		\$4,894	
Construction of walk up/drive through window(2)	TBD		\$0	
Outside book return boxes and bins (3)	\$13,006		\$13,006	
<b>TOTAL</b>		\$17,900		\$17,900
<b>POLICE</b>				
Radio site Replacement (2)	\$15,000		\$15,000	
Ford Utility Interceptor Explorer Vehicle (1)	\$42,500		\$42,500	
<b>TOTAL</b>		\$57,500		\$57,500
<b>FIRE</b>				
Command Vehicle (2)	\$53,031		\$53,031	
Radio Infrastructure - Fire Dept. share (1)	\$15,000		\$15,000	
Fire Engine(pumper) (3)	\$651,500		\$0	
Personal Protective Equipment/Turnout Gear (4)	\$37,000		\$37,000	
Fire Hose (5)	\$5,000		\$0	
<b>TOTAL</b>		\$719,531		\$105,031

<b><u>DEPARTMENT</u></b>				
<b>PUBLIC WORKS</b>				
<i>Public Works Administration</i>				
NPDES Years 2 Implementation Permit Requirement	\$90,000	\$90,000	\$90,000	\$90,000
<b>TOTAL</b>		\$90,000		\$90,000
<i>Highway</i>				
Road Construction	\$350,000	\$350,000	\$350,000	\$350,000
Large 2021 40,700lb. Dump Truck	\$145,000	\$145,000	\$145,000	\$145,000
<b>TOTAL</b>		\$495,000		\$495,000
<i>Town Building Maintenance</i>				
Additional Funding Fire Alarm System-Library	\$30,000	\$30,000	\$30,000	\$30,000
<b>TOTAL</b>		\$30,000		\$30,000
<i>School Maintenance and Buses</i>				
Bus Lease Payment	\$35,000	\$35,000	\$35,000	\$35,000
LMS & LHS Sewer Treatment Plant upgrades	\$30,000	\$30,000	\$30,000	\$30,000
<b>TOTAL</b>		\$65,000		\$65,000
<b>GOLF</b>				
Automated Irrigation System				
Tee and Fringe Mower	\$33,000	\$33,000	\$33,000	\$33,000
Rough Mower	\$55,000	\$55,000	\$55,000	\$55,000
<b>TOTAL</b>		\$88,000		\$88,000
<b>TOTAL ALL DEPARTMENTS</b>		\$1,674,931		\$1,045,431
Funding				
Free Cash				\$877,431
Cable Receipt Reserve				\$80,000
Golf Enterprise				\$88,000
Borrowing				\$0
				\$1,045,431